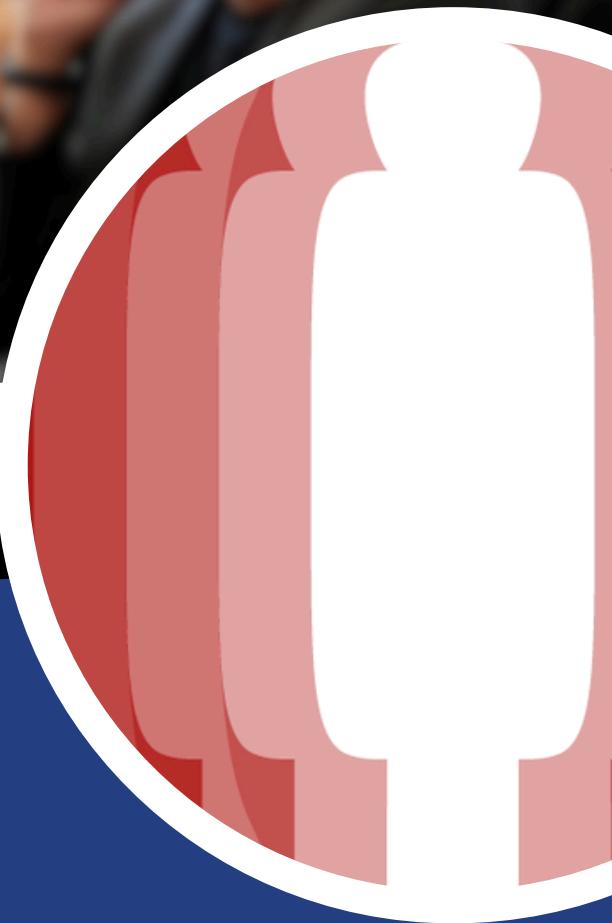




**MALTA
EMPLOYERS**



Debating the Concept of a Four-Day Week in Malta

National Half-Day Conference

Join us for this topical conference and voice your opinions on the practical implications of a 4-day working week on your business.

The event will present an academic analysis of productivity dynamics, the official positions of Malta Employers, Government and Opposition and a high-level panel discussion bringing together entrepreneurs, academics and trade unions. This conference is an essential forum for all stakeholders shaping the future of work in Malta.



5 February, 2026



Grand Hotel Excelsior, Floriana



Programme

08:30	Registration
09:00	Welcome Address Ivan Refalo (President, Malta Employers)
09:10	Presentation of Malta Employers Report Joseph Farrugia (Advisor, Malta Employers)
10:00	An Economic Evaluation of the Impact of Changes in Working Time on Productivity Kirsten Cutajar Miller (Economist)
10:15	Q & A from the Floor
10:30	Panel Discussion "Practical Implications of a 4-Day Week on Business" Panelists: Prof Anna Borg (Centre for Labour Studies, UOM) Philipp Seifert (General Manager, Seifert Systems Ltd) Reuben Debono (CEO, Maypole Group) Adrian Attard (General Manager, Hyatt Regency Malta) Josef Bugeja (Secretary General, GWU) Josef Vella (Secretary General, UHM) Lucienne Pace Ross (Territory Senior Partner, PWC) Moderator: Kevin J Borg (Director General, Malta Employers)
11:30	Interventions from the Floor
11:40	Perspective of the Opposition Hon Dr Alex Borg, Leader of the Opposition
11:50	Perspective of the Malta Government Hon Dr Byron Camilleri, Minister for Home Affairs, Security and Employment
12:00	Interventions from the Floor
12:20	Closing of Conference
12:25	Light Networking Lunch

